

1 Understanding

A Control Framework designed to provide reasonable assurance regarding the reliability of business operations in accordance with the defined process road-map to be observed during the remote working environment.

2 Objective

- Efficient monitoring of business
- Safeguarding of assets
- Prevention and detection of errors
- Accuracy and completeness of the accounting records
- Timely preparation of reliable financial information

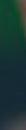
Systemization of rate amendments and discounting approvals incl. controls related to post facto transactions

Attendance monitoring through automated approvals for team deployment, work allocation, monitoring & closure

Systemization of financial controls incl. comparison of financial statements & identification of un-accounted transactions

Formulation of online/manual framework and monitoring thereof on statutory compliances

Illustrations 3



4 Areas of Review



- Order to Cash
- Procurement to Payment
- Hire to Retire
- Inventory Management
- Logistics & Distribution
- Finance & Accounts
- Capital Expenditure
- Legal Compliances
- Information Technology

Key Inclusions 5

Control Activity - means defining detailed control to mitigate the respective risk

Control Objective -

description of result achieved through implementation of respective controls

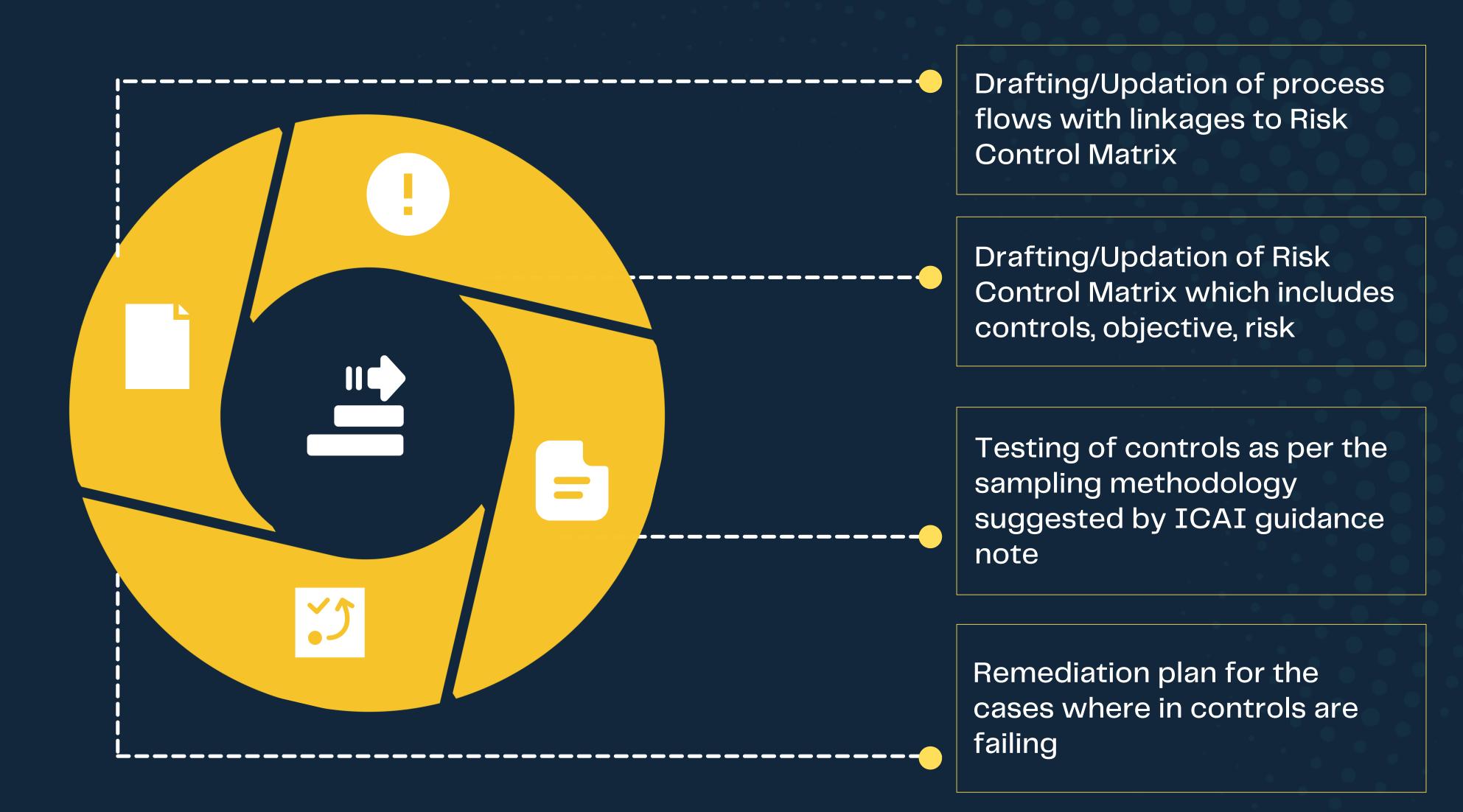
Risk Description - includes identification of risk applicable on the respective control

Type (Manual or System) / Nature (Preventive/Detective)/ Frequency (Daily/Monthly/Yearly)

6 Methodology

- Understanding the existing processes, policies and other aspects of control environment & challenges they represent (incl. changes in procedures during remote environment)
 - Designing "Process Flows" to fit each business's peculiar requirement in coordination with stakeholders
- Defining Internal Control Systems/Risk Control Matrix to ensure compliance
 with process expectations (incl. remote environment working)
 - Testing the compliance with controls and modify control environment for respective remediation

Deliverables 7



8 Benefits

Identification of

- Control Weakness
- Operational Inefficiencies
- Cost Control Opportunities
- Deviation from Best Practice
- Procedural and Regulatory Non-compliances

Handling operational effectiveness during lockdown and managing business disruption

Optimizing utilization of resources including manpower and reducing complexities from the value chain

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